Latest Developments & Strategies for Successfully Negotiating and Structuring International Transactions

5" Negotiating & **Drafting International Business Agreements**

Enter foreign markets with confidence

APPLICABLE TOWARD CPD REQUIREMENT

Workshop Included: Drafting International Contracts and Agreements: Key Principles and Common Clauses

participating organizations

Bank of Nova Scotia Blake, Cassels & Graydon LLP Cassels Brock LLP Celestica Davies Ward Phillips & Vineberg LLP Fasken Martineau DuMoulin LLP

Fogler, Rubinoff LLP Gowling Lafleur Henderson LLP Miller Thomson LLP Osler, Hoskin & Harcourt LLP Stikeman Elliott LLP Torvs LLP

who should attend

Corporate Counsel, Lawyers in Private Practice, International Tax Executives, International Finance Executives, International Business Consultants

course highlights

- Examine the financial and fiscal law governing financial transactions that cross national borders
- Explore recent new statutes related to international trade that have added a new complexity to international business transactions
- Examine the differences between the competition law
- framework in Canada, the U.S. and the EU
- ٠ Examine the risks associated with international business transactions
- ٠ Develop strategies for resolving disputes
- Examine the key elements and clauses in various types of international business agreements

"Learned a lot from case studies.'

- Michel Dorion, In-House Counsel (Senior Legal Advisor) Fonds Solidarite FTG

"Course raised some important issues with respect to international contracting & offered some great nuggets."

"Very good course with great examples, presenters really know their stuff.





David







Mark Katz. Davies Ward Phillips & Vine-berg LLP



Jonathan Levin, Fasken Martineau DuMoulin IIP



John A. Terry, Torys LLP



Julie Colden, Osler, Hoskin & Harcourt LLP



David M. Shaw, Blake, Cassels & Graydon LLP



Zimmerman, Fogler, Rubinoff



A. Keith Tuomi, Bank of Nova Scotia



Torys LLP



Michael Burkett Stikeman Elliott



Jonathan Fleisher. Cassels Brock



































COURSE LEADER

DAVID BUCHANNAN

David Buchanan is a partner in the Business Law Group of **Miller Thomson LLP** in Toronto and Co-Chair of the firm's International Business Transactions Group.

CO-LECIURERS

ROBERT ELLIS

Robert Ellis is VP and Assistant General Counsel for **Celestica**. His practice includes the drafting and negotiation of complex agreements in Asia, Europe and the Americas.

DALE HILL

Dale Hill is a partner in **Gowlings**' Ottawa office and is the national leader of the Gowlings Transfer Pricing and Competent Authority team.

MARK KATZ

Mark Katz is a partner in the Toronto office of **Davies Ward Phillips & Vineberg LLP**.

JONATHAN LEVIN

Jonathan A. Levin, Partner, practises business law with **Fasken Martineau DuMoulin**. He was named by the National Post & Lexpert® as one of Canada's 30 leading dealmakers. He is ranked by Lexpert® as a leading practitioner in the areas of M&A, Corporate Finance & Securities, Corporate Commercial Law.

JOHN A. TERRY

John Terry is a Partner with **Torys LLP**. His civil litigation practice focuses on business, international trade and public law.

JULIE COLDEN

Julie Colden is a Partner with **Osler, Hoskin &** Harcourt LLP.

DAVID M. SHAW

David Shaw is a Partner in the Business and IT Groups with **Blakes LLP**.

JONATHAN FLEISHER

Jonathan Fleisher is a partner in the Financial Services & Business Law Groups at **Cassels Brock LLP**.

MICHAEL BURKETT

Michael Burkett is a partner at **Stikeman Elliott LLP**, practising corporate and commercial law.

COLLEEN SPRING ZIMMERMAN

Colleen Spring Zimmerman is a lawyer and a partner of **Fogler, Rubinoff LLP**.

A. KEITH TUOMI

A. Keith Tuomi is Senior Legal Counsel, International at **The Bank of Nova Scotia**. He engages in a wide variety of international corporate/commercial legal work.

MICHAEL D. AMM

Michael Amm is a member of **Torys**' M&A and Mining and Metals practice groups. He is involved in Torys' work with Chinese clients.

COURSE PROGRAM

NEGOTIATING AND STRUCTURING INTERNATIONAL ACQUISITIONS

International acquisition deals can take on a variety of formats, each presenting unique challenges and considerations. This presentation will explore the substantive issues faced and best strategies for negotiating and structuring international deals.

- · Most recent financial and legal developments in international M&A
- Negotiating and structuring international M&A transactions
- Innovative acquisition structures being used in international transactions
- Strategic and legal considerations in choosing an acquisition structure
- · Trends in negotiating and structuring acquisitions

KEY LEGAL ISSUES TO CONSIDER IN INTERNATIONAL AGREEMENTS: IMPACT OF TREATIES AND CONVENTIONS ON BUSINESS AGREEMENTS

Evolving international statutes and a host of international agreements have added a new level of complexity to international business transactions. This session will examine the evolving framework of international trade treaties, conventions, model laws and business standards

- International law considerations and the choice of governing law of the contract
- Trade sanctions, embargoes and export controls
- GATT, WTO and NAFTA and their relevance to commercial transactions
- · Import quotas, tariff surcharges and other forms of import controls
- · Investment protection agreements (FIPAs) and their relevance
- Dealing with conflicts in law: multi-jurisdictional legal issues

SUPPLEMENTARY COURSE MATERIAL

Federated Press is now providing delegates with access to an innovative new database containing at least 25 interactive multimedia presentations by leading experts and approximately 20 hours of lectures on the topics covered by this course, including all slides and speakers' papers. See the list of presentations on page 4.

Delegates will also receive a trial subscription to the Legal Channel, a much broader resource representing hundreds of hours of interactive multimedia lectures on leading edge Legal topics as delivered at our many recent Legal conferences and courses.

- This program can be applied towards 9 of the 12 hours of annual Continuing Professional Development (CPD) required by the Law Society of Upper Canada. Please note that these CPD hours are not accredited for the New Member Requirement.
- For Alberta lawyers, consider including this course as a CPD learning activity in your mandatory annual Continuing Professional Development Plan as required by the Law Society of Alberta.
- Attendance at this course can be reported as 10 hours of Continuing Professional Development (CPD) to the Law Society of B.C.
- The Barreau du Québec automatically accredits training activities held outside the Province of Quebec and accredited by another Law Society which has adopted MCLE for its members.

MANAGING RISK IN INTERNATIONAL BUSINESS TRANSACTIONS: CROSS BORDER DUE DILIGENCE

A well managed due diligence process is necessary to mitigate the additional risks associated with international business transactions. This session will examine the risks inherent in international business negotiations.

- · Conducting transnational due diligence
- · Contractual liability in foreign countries
- Insurance provisions
- · Identifying potential high risk issues

PRE-CONTRACT ISSUES

Getting a contractual relationship off on the right foot means effectively taking care of all pre-contractual issues. This session will examine key pre-contract issue in international agreements

- · Pre-contractual liability: civil and common law
- · Drafting term sheets/letters of intent
- · Choice of law considerations
- · Best practices for drafting non-binding documents

NEGOTIATING INTERNATIONAL JOINT VENTURES AND STRATEGIC ALLIANCES AGREEMENTS

This presentation will provide an overview of the complex business and legal considerations associated with drafting and negotiating international joint venture agreements.

- · Best practices in drafting joint venture agreements
- · Special legal/regulatory issues in transnational agreements
- · Division of the profits and losses: tax considerations
- · Key clauses for international joint venture agreements

COMPETITION LAW AND ANTITRUST ISSUES IN INTERNATIONAL BUSINESS TRANSACTIONS

Assessing competition law risk across borders is a necessary component of entering into international business agreements. This session highlights an examination of the differences between the competition law framework in Canada, the U.S. and the EU.

- · The heightened regulatory environment in: Canada, U.S., EU
- · Substantive antitrust review of transactions
- · Drafting agreements in compliance with
- International competition law
 Impact of competition law considerations on negotiating the deal
- Guarding against exposure to remedial trade actions

DISPUTE RESOLUTION FOR INTERNATIONAL

TRANSACTIONS: INTERNATIONAL COMMERCIAL ARBITRATION

This session explores the prominent issues faced in resolving a transnational dispute in international contracts and will provide practical strategies for avoiding and winning international disputes.

- · Resolving international business disputes through arbitration
- Drafting dispute resolution clauses
- Deciding between international commercial arbitration vs. litigation in courts
- · Choice of arbitration models and key arbitration institutions
- Canadian jurisprudence in the area of international commercial arbitration

TAX CONSIDERATIONS WHEN STRUCTURING INTERNATIONAL AGREEMENTS

This session will examine tax issues to take into account when negotiating, drafting and structuring international deals.

- · Tax risks involved in negotiating international agreements
- Tax planning practices for minimizing Canadian and foreign income taxes
- Choosing tax effective structures for international deals
- Transfer pricing considerations

DRAFTING INTERNATIONAL OUTSOURCING AGREEMENTS

This session will look at the key considerations that should go into drafting and negotiating international outsourcing agreements.

- · Structuring international outsourcing agreements
- · Protecting security and confidentiality in the agreement
- · Identifying the risks of global outsourcing with emerging countries
- · Ensuring legal compliance

INTERNATIONAL FINANCING TRANSACTIONS

This session examines negotiating and drafting term sheets, commitment letters, loan agreements and other financing agreements on an international level.

- · The latest trends in finance structures in international transactions
- · Types of security: cash, shares, real estate, credit insurance
- Techniques of financing
- Local funding requirements

DRAFTING INTERNATIONAL AGENCY AND DISTRIBUTION AGREEMENTS

This session will examine how the drafting & negotiating of international agency and distribution agreements differ from domestic ones.

- · The decision to use agents vs. distributors
- Key clauses
- Negotiating IP protection
- Termination and exit provisions

NEGOTIATING CROSS-BORDER IP TRANSACTIONS

This presentation will examine the unique legal and business considerations of negotiating & drafting international IP licensing agreements and implementing international enforcement programs.

- · Drafting international technology licensing agreements
- · Special issues for cross-border technology transfers
- Differences in the IP laws between Canada and the US
- The impact of international treaties on IP transactions

WORKSHOP

DRAFTING INTERNATIONAL CONTRACTS AND AGREEMENTS: KEY PRINCIPLES AND COMMON CLAUSES

This interactive workshop will deal with the practical negotiating and drafting techniques necessary to successfully convert an international transaction into a bulletproof written agreement.

- · Key principles and common clauses in international contracts
- Skills for successful international negotiations
- International negotiating strategies, tactics and countermeasures
- Drafting effective boilerplate clauses
- Understanding cultural impact on international negotiations

MULTIMEDIA

Your registration includes an interactive multimedia database comprising the following presentations from recent Federated Press courses and conferences. They are presented in their entirety with complete audio or video and accompanying slides. You may also purchase the multimedia proceedings of the course which will be available on CD-ROM 60 days after the course.

Negotiating International Joint Venture & Strategic Alliance Agreements Mark A. Trachuk, Osler Hoskin & Harcourt LLP

Dispute Resolutions for International Transactions Jamal Hejazi, *Gowlings LLP*

Competition Law & Antitrust Issues in International Business Transactions Eric Dufour, Borden Ladner Gervais LLP

Global Purchasing: How to Drive Indirect Tax Costs Out of your Supply Chain Bob Sacco, Deloitte & Touche LLP

Surviving the Translation: Culture and Linguistic Considerations in Negotiating International Business Agreements Patricia Wagers, Canada Post Corporation - LGL Affairs

Tax Considerations in Structuring International Agreements Mark Brender,

Osler Hoskin & Harcourt LLP

Resolving Transnational Disputes: International Arbitration and Arbitration Agreements John R. Laskin, *Torys LLP;* William G. Horton, *Blake Cassels & Graydon LLP*

Non Income Tax Transfer Pricing Issues in International Business Transactions Dalton J. Albrecht, *Miller Thomson LLP* Managing Risk in International Business Transactions Scott D. Bates, Royal Group Technologies Limited

International Conversations: Legal and Institutional Aspects of International Trade Lawrence L. Herman, *Cassels Brock & Blackwell LLP*

Customs and Trade Remedy Impact on Commercial Transactions Darrel H. Pearson.

Gottlieb and Pearson

Impact of Treaties and Conventions on Business Agreements: Avoiding Pitfalls

awrence L. Herman, Cassels Brock & Blackwell LLP

Portus: A Case Study in Innovative

Cross-Border Litigation Approaches James H. Grout, ThorntonGroutFinnigan LLP

Important Drafting Considerations for International Arbitration Agreements Barry Leon.

Perley-Robertson, Hill & McDougall LLP

Competition Law and Investment Canada Act Issues in International Business Transactions

Richard Elliott, *Davies Ward Phillips & Vineberg LLP;* Paul Crampton, *Osler Hoskin & Harcourt LLP*

Canadian Legal Framework for International Arbitration Markus Koehnen,

Markus Koehnen, McMillan Binch Mendelsohn LLP

Deciding on the Choice of Law & Venue

Thomas G. Heintzman O.C., Q.C., McCarthy Tetrault LLP

Practical Drafting Techniques for Contracts and Agreements C. lan Kyer, Fasken Martineau DuMoulin LLP

Practical Negotiating Techniques for Contracts and Agreements C. Ian Kyer, Fasken Martineau DuMoulin LLP

International and Cross-Border Agreements Clark L.E. Harrop,

Tim Hortons Inc.

Strategic Planning in the Early Stages of International Arbitration John A.M. Judge,

Stikeman Elliott LLP

Choosing your Tribunal: International Arbitration and Choice of Law Issues

J. Brian Casey, Baker & McKenzie LLP

Best Practices for Saving Time and Cutting Costs in International Arbitration Claude R. Thomson,

Claude Thomson Chartered Arbitrator

Avoiding Corruption And Bribery During

International Business Transactions Riyaz Dattu, Osler, Hoskin & Harcourt LLP; Christa C. Wessel, Gowling Lafleur Henderson LLP

International Licensing & Technology Transfers

East (440) CCE

Gordon J. Zimmerman, Borden Ladner Gervais LLP

Registration: To reserve your place, call Federated Press toll-free at 1-800-363-0722. In Toronto, call (416) 665-6868 or fax to (416) 665-7733. Then mail your payment along with the registration form. Places are limited. Your reservation will be confirmed before the course.

Location: Novotel Toronto Centre Hotel, 45 The Esplanade, Toronto, ON, M5E 1W2

Conditions: Registration covers attendance for one person, the supplementary course material as described in this document, lunch on both days, morning coffee on both days and refreshments during all breaks. The proceedings of the course will be captured on audio or video. Multimedia proceedings with all slides and handouts can be purchased separately on a CD-ROM which will also include the course material.

Time: This course is a two-day event. Registration begins at 8:00 a.m. The morning sessions start promptly at 9:00. The second day ends at 4:00 p.m.

Cancellation: Please note that non-attendance at the course does not entitle the registrant to a refund. In the event that a registrant becomes unable to attend following the deadline for cancellation, a substitute attendee may be delegated. Please notify Federated Press of any changes as soon as possible. Federated Press assumes no liability for changes in program content or speakers. A full refund of the attendance fee will be provided upon cancellation in writing received prior to May 29, 2012. No refunds will be issued after this date.

Discounts: Federated Press has special team discounts. Groups of 3 or more from the same organization receive 15%. For larger groups please call.

Payment must be	received prior to	June 4. 201

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start promptly at 9.00. The second day en	us at 4.00 p.m.	Phone: 1-800-363-0722	Toronto: (416) 665-6868 Fax: (416) 665-7733
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